

# QUALITY HANDBOOK

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**Abstract:**

This document describes the quality management system policies and procedures that achieve conformance with aerospace standard SAE AS9100D.

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**REVISION LOG**

Issue	Date	Comment	Author
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**DOCUMENT CHANGE RECORD**

Issue	Item	Reason for Change

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## Section 1: Scope

(Your Company's) quality management system (QMS) policies and procedures summarize top management's strategic view to improve the QMS, enhance Customer satisfaction and assure consistent delivery of products and services that achieve conformance with Customer and applicable statutory and regulatory requirements.

## Section 2: Normative References

Documents that are referenced herein are indispensable and their title's are displayed in Bold Italics.

## Section 3: Terms and Definitions

Unless otherwise noted, the Company applies the definitions of key terms according to *AS9100D* and the *QMS-16 Definitions and Abbreviations Procedure*.

## Section 4: Context of the Organization

### 4.1 Understanding the organization and its context

The Company [REDACTED] according to the *QMS-04 Management Process Procedure*.

### 4.2 Understanding the needs and expectations of interested parties

The Company considers [REDACTED] according to the *QMS-04 Management Process Procedure*.

### 4.3 Determining the scope of the quality management system

The Company's quality management system applies to all employees within all functional areas of the business operation.

The Company provides the following products and/or services:

Producer/Provider of [Your text]

NAICS code: [Your code(s)]

SIC code: [Your code(s)]

QMS policies and/or procedures outline [REDACTED]

The primary purpose of the Quality Handbook and QMS Procedures is to [REDACTED]

Copies of the handbook are controlled by [REDACTED]

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This Quality Handbook has been developed by top management to [REDACTED]

Additional procedures and work instructions have been developed to [REDACTED]. Where subordinate documents are referenced, they are shown in *bold italics*.

### 4.3.1 Non-Applicable provisions of the QMS

The Company cites [REDACTED]

## 4.4 Quality management system and its processes

The Company's quality management system is fully documented and implemented and is maintained as needed to meet the requirements of the Company's vision and governing policies.

The Company uses [REDACTED] which emphasizes the importance of:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

During Management Review (see 9.2), process resources are [REDACTED]

Every process has at least one QMS Procedure that defines it in greater detail that may [REDACTED]

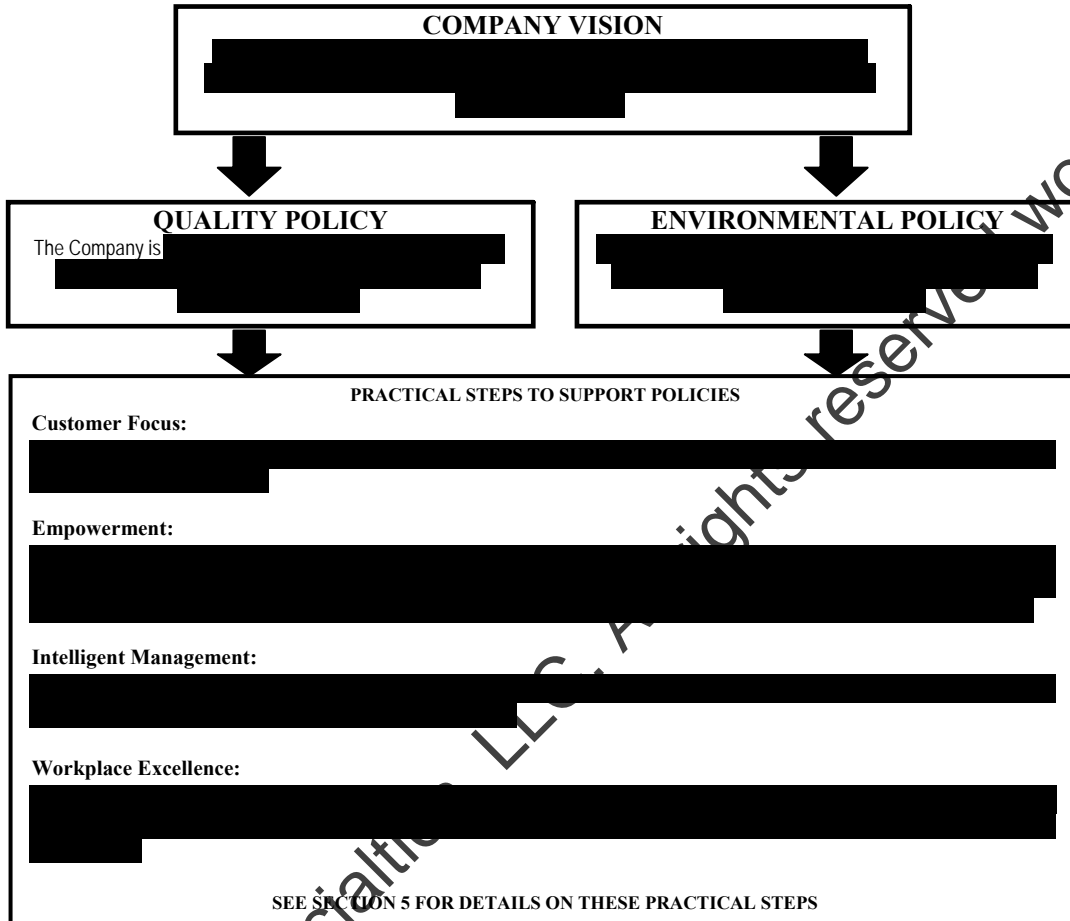
For each process identified in use by the Company, the sequence and interaction of processes has been determined (see *Process Orientation Checklist*) and the process controlled by [REDACTED]

Process maps define the details of each process, which includes [REDACTED]. The relationship between QMS procedures and their applicable **AS9100D** clauses is shown in *Appendix A*. See *Appendix B* for applicable Company processes and documents. Outsourced processes and their controls are defined in *Appendix C*. See *Appendix E* for identification of key realization processes.

The Company maintains all required documentation to [REDACTED]

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#### 4.4.1 Vision and governing policies

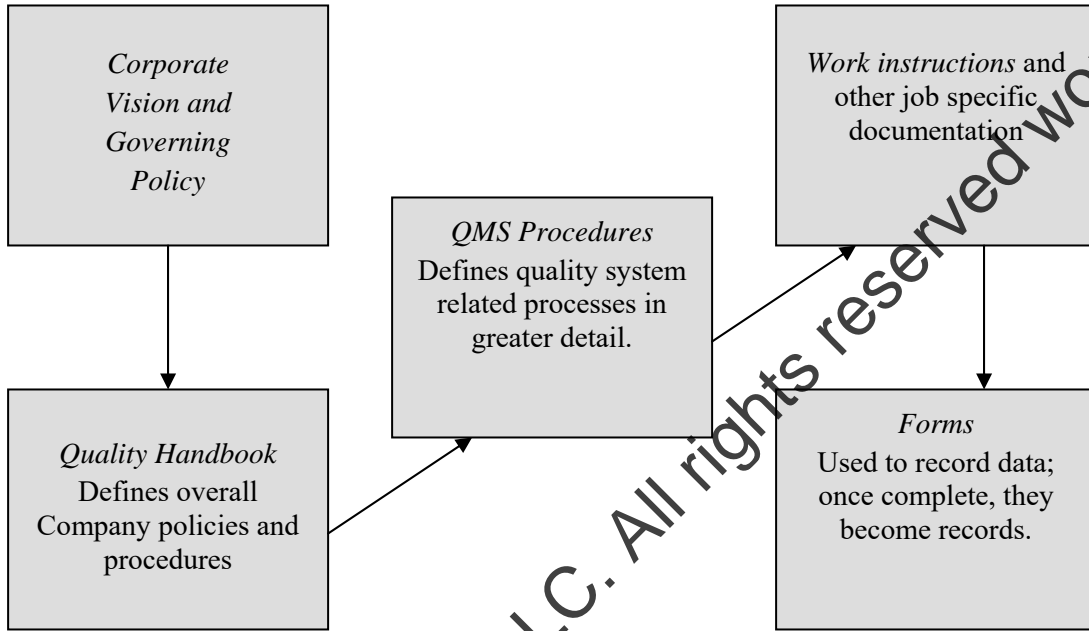


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#### 4.4.2 Overview of documentation

The quality system documentation is comprised of a hierarchy of documents that flow from this Quality Handbook.



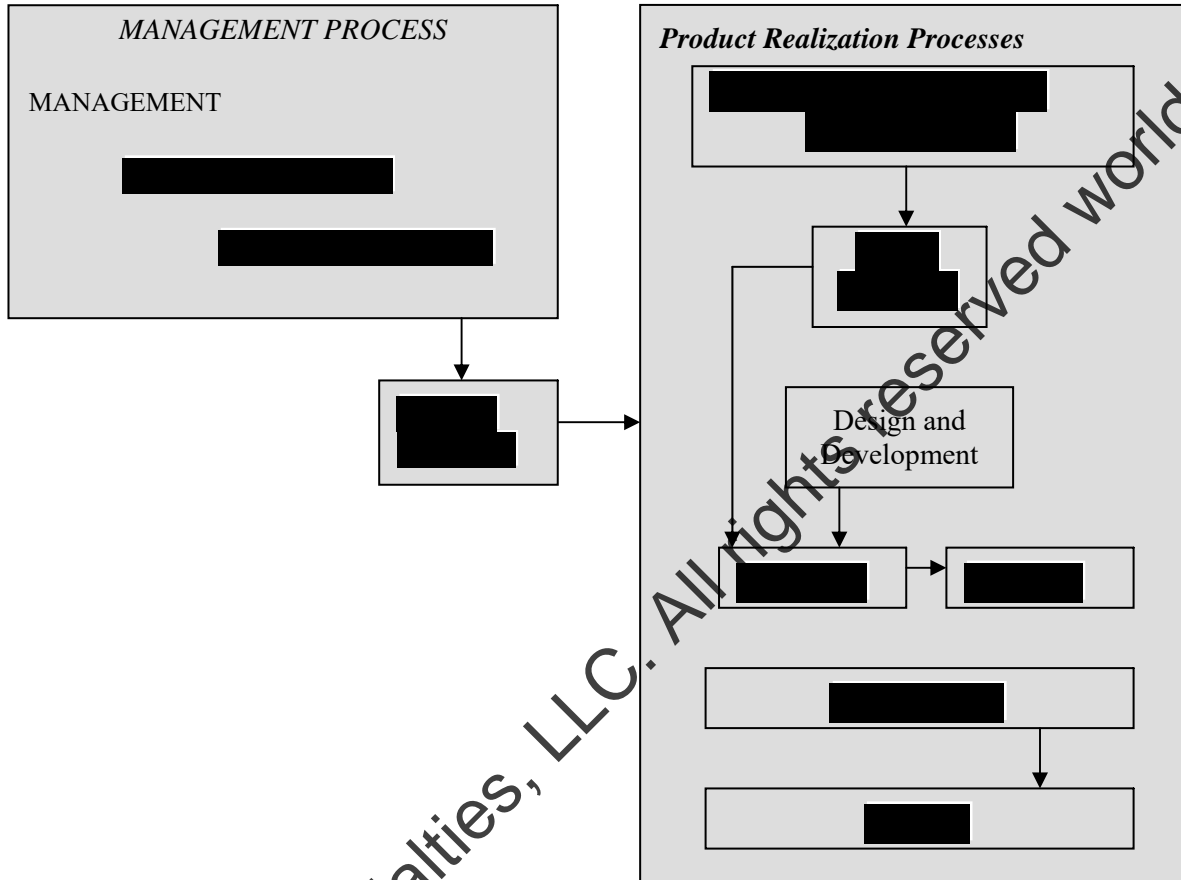
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#### 4.4.3 Overall process sequence and interaction



## Section 5: Leadership

### 5.1 Leadership and commitment

The Company's Management is [REDACTED]

#### 5.1.1 General

The Company uses the quality management system to guide and validate its decisions and to [REDACTED] Management participation in the QMS is described in the **QMS-04 Management Process Procedure**.

#### 5.1.2 Customer focus

The Company demonstrates leadership and commitment with respect to Customer focus by [REDACTED]

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[REDACTED] according to the **QMS-04 Management Process Procedure**.

## 5.2 Policy

### 5.2.1 Establishing the quality policy

The Company's quality policy defines [REDACTED]

### 5.2.2 Communicating the quality policy

The Company's quality policy is available to interested parties and is maintained as documented information that is [REDACTED]

## 5.3 Organizational roles, responsibilities and authorities

Assignment of responsibilities and authorities for relevant roles are communicated and understood throughout the organization according to the **QMS-05 Responsibilities and Authorities Procedure** to ensure [REDACTED]

The organization chart below describes the basic management structure of the Company. In all cases, the appropriate person has [REDACTED], which is further defined in the **QMS-05 Responsibilities and Authorities Procedure**.

All employees are empowered to [REDACTED]

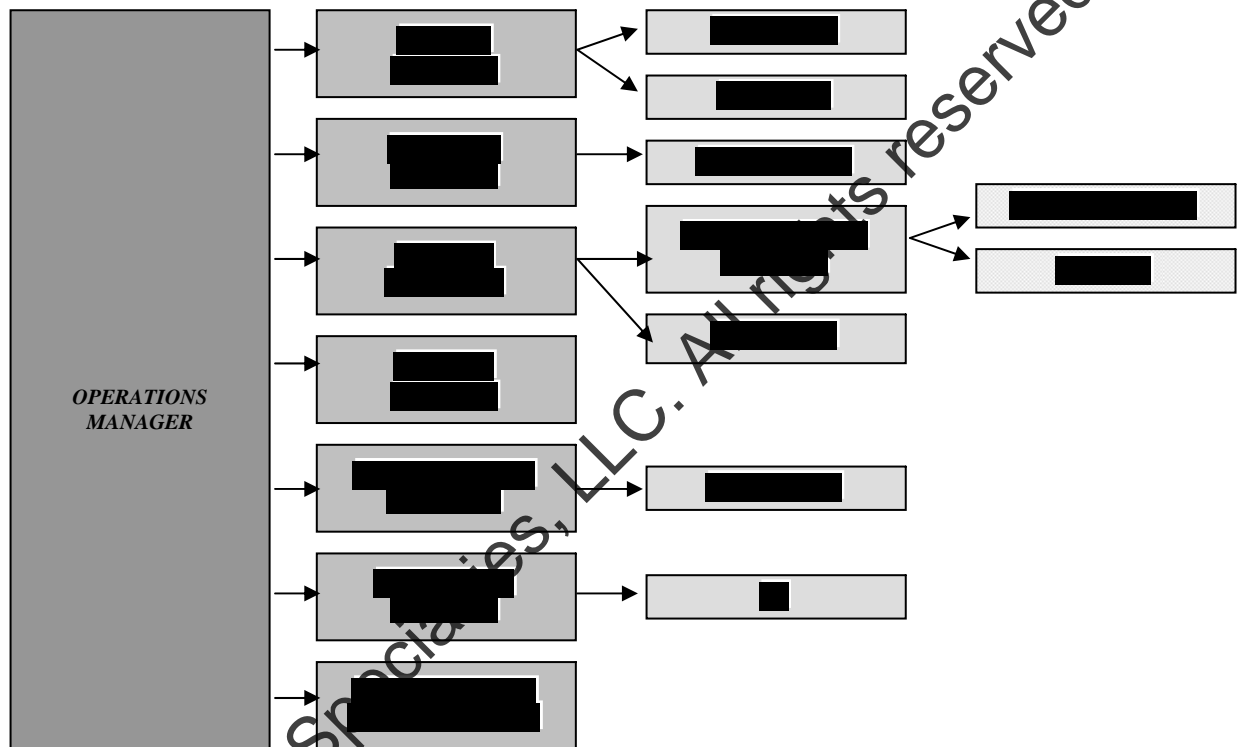
The Quality Manager has been assigned the role of Responsible Quality Authority (RQA). As RQA, the Quality Manager is responsible for:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

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The Quality Manager has the responsibility and authority to [REDACTED]

### 5.3.1 Organization chart



## Section 6: Planning

This quality system was planned in advance and its documented policies and procedures were reviewed prior to implementation. Management affirms the QMS is [REDACTED]

The QMS documentation acts as the overall quality plan for the Company. As required, specific quality processes [REDACTED]

Quality system planning and control is treated as a process (called the Management Process) and is defined in the **QMS-04 Management Process Procedure**.

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## 6.1 Actions to address risks and opportunities

### 6.1.1 Planning for the QMS

Planning for the quality management system includes [REDACTED]

### 6.1.2 Planning requirements

The Company determines the effectivity of actions taken to establish process controls that [REDACTED]

[REDACTED] according to the **QMS-04 Management Process Procedure**.

## 6.2 Quality objectives and planning to achieve them

### 6.2.1 Establishing quality objectives

The Company establishes and maintains documented information for quality objectives at relevant functions, levels and processes according to the **QMS-04 Management Process Procedure**. Quality objectives are [REDACTED]

### 6.2.2 Achieving quality objectives

The Company determines how to achieve its quality objectives according to [REDACTED]

## 6.3 Planning of changes

Changes to the quality management system are performed according to the **QMS-02 Configuration Management Procedure**, which considers [REDACTED]

### **IMPORTANT:**

The quality management system is maintained at its authorized revision level until planned changes are implemented.

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## Section 7: Support

### 7.1 Resources

#### 7.1.1 General

The Company determines and provides the resources needed for [REDACTED]

[REDACTED]

#### 7.1.2 People

The Company determines and provides the people necessary for [REDACTED]

[REDACTED]

#### 7.1.3 Infrastructure

The Company determines, provides and maintains the infrastructure necessary for [REDACTED]

[REDACTED]

The Company has determined and provides [REDACTED]

[REDACTED] and include a review of:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

The Company utilizes maintenance practices and skilled maintenance personnel to [REDACTED]

[REDACTED]

The Company utilizes corrective maintenance and skilled maintenance personnel to [REDACTED]

[REDACTED]

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### 7.1.4 Environment for the operation of processes

The Company determines, provides and maintains the environment necessary for the operation of its processes to achieve conformity of products and services. The work environment is

[REDACTED]

### 7.1.5 Monitoring and measuring resources

#### 7.1.5.1 General

When monitoring or measuring is used to verify the conformity of products and services, the Company determines

[REDACTED]

#### 7.1.5.2 Measurement traceability

All measuring and test equipment instruments and devices used to determine an item's conformance to specified requirements are

[REDACTED]

according to the *QMS-15 Calibration Procedure*.

Measuring equipment is

[REDACTED]

according to the *QMS-15 Calibration Procedure*.

### 7.1.6 Organizational knowledge

The Company determines

[REDACTED]

The Company considers

[REDACTED] according to the *QMS-07 Proposal Development and Contract Review Procedure*.

## 7.2 Competence

The Company determines and periodically reviews the necessary competence for Employees whose work affects the performance and effectiveness of the quality management system. The Company affirms

[REDACTED]

All Company personnel are

[REDACTED]

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The Company has implemented a training program that:

- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]

Management conducts [Redacted]  
[Redacted]  
[Redacted]

### 7.3 Awareness

The Company affirms [Redacted]  
[Redacted]

### 7.4 Communication

Internal and external communications that are relevant to the QMS are [Redacted]  
[Redacted] according to the **QMS-04 Management Process Procedure**.

To ensure proper communication [Redacted]  
[Redacted] which is documented in the **QMS-04 Management Process Procedure**.

Management periodically [Redacted]  
[Redacted]

Employees are encouraged to use the **Request for Support (RFS)** to submit suggestions for improvements. This system requires management to take action on quality related issues within the Company.

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### 7.5.3 Control of documented information

#### 7.5.3.1 Documents required by QMS and international standard

Documents are controlled so that the information on them is [REDACTED].  
 [REDACTED] For details, see *QMS-01 Control of Documented Information Procedure* and *QMS-02 Configuration Management Procedure*.

#### 7.5.3.2 Activities for control of documented information

The Company controls [REDACTED].  
 [REDACTED] according to the *QMS-01 Control of Documented Information Procedure*. Superseded and/or obsolete documents may [REDACTED].  
 [REDACTED] according to the *QMS-02 Configuration Management Procedure*. Management provides guidelines for managing [REDACTED] according to the *QMS-04 Management Process Procedure*.

## Section 8: Operation

### 8.1 Organizational planning and control

Processes that are used to achieve compliance with requirements for deliverable products and services are [REDACTED].  
 [REDACTED]

The Company applies the *QMS-07 Proposal Development and Contract Review Procedure* to engage Responsible Authorities and [REDACTED].  
 [REDACTED]

The *QMS-02 Configuration Management Procedure* is used to approve processes and control changes. Consequences of unintended changes are [REDACTED].  
 [REDACTED]

Inspection, testing and "on-time delivery" requirements are [REDACTED].  
 [REDACTED]

Project management is used to [REDACTED].  
 [REDACTED]

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Key product realization processes include the following procedures:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Quality objectives have been established for each key process. At times, additional quality objectives and measurements may [REDACTED]

Suppliers used for outsourced processes are approved according to 8.4 herein and the **QMS-08 Purchasing Procedure**. When the Company provides supplies for outside processing, such as acceptance testing, the work is performed under the following conditions:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

### 8.1.1 Operational risk management

Risk management for operational processes is conducted according to **QMS-18 Risk Mitigation and Planning Procedure**. Proportionate actions are [REDACTED]

### 8.1.2 Configuration management

The configuration of products and services is controlled [REDACTED] according to the **QMS-02 Configuration Management Procedure**.

### 8.1.3 Product safety

The Company plans, implements and controls the processes [REDACTED] according to the **QMS-10 Manufacturing Procedure**.

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### 8.1.4 Prevention of counterfeit parts

The Company [REDACTED] according to the **QMS-03 Counterfeit Parts Prevention Procedure and QMS-04 Management Process Procedure**.

## 8.2 Requirements for products and services

### 8.2.1 Customer communication

The Company communicates with its Customers by [REDACTED]

### 8.2.2 Determining the requirements related to products and services

The Company determines it can meet the claims for products and services it offers and affirms [REDACTED] according to the **QMS-07 Proposal Development and Contract Review Procedure**.

The Company captures all contractual and special requirements of the Customer as well as [REDACTED]

### 8.2.3 Review of requirements related to products and services

#### 8.2.3.1 Ability to meet requirements

Applicable functions within the Company review Customer requirements according to the **QMS-07 Proposal Development and Contract Review Procedure** [REDACTED]

The Company pays particular attention to [REDACTED]

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### 8.2.3.2 Retain documented information of review

The Company establishes and maintains a record for each contract review that includes [REDACTED]

### 8.2.4 Changes to requirements for products and services

When the requirements for products and services are changed, the Company affirms [REDACTED]

## 8.3 Design and development of products and services

### 8.3.1 General through 8.3.6 design and development changes

The Company's design and development process is conducted in a controlled manner according to [REDACTED]

[REDACTED] which are defined in the *QMS-17 Design and Development Procedure* that includes policies for:

- 8.3.2 Design and development planning
- 8.3.3 Design and development inputs
- 8.3.4 Design and development controls
- 8.3.4.1 Validation and verification tests
- 8.3.5 Design and development outputs
- 8.3.6 Design and development changes

### 8.4 Control of externally provided processes, products and services

The Company [REDACTED]

does not [REDACTED]

#### 8.4.1 General

The Company affirms externally provided processes, products and services conform to requirements according to the *QMS-08 Purchasing Procedure* and *QMS-09 Receiving Procedure*. The Company determines the controls to be applied to externally provided processes, products and services when [REDACTED]

#### 8.4.1.1 External provider abilities

The Company determines and applies criteria for the evaluation, selection, monitoring of performance and re-evaluation of external providers that is based upon [REDACTED]

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processes or products and services according to requirements and **QMS-08 Purchasing**

[Redacted]

#### 8.4.2 Type and extent of control

The Company affirms externally provided processes, products and services

[Redacted]

#### 8.4.3 Information for external providers

The Company affirms mandatory requirements are

[Redacted]

### 8.5 Production and service provision

#### 8.5.1 Control of production and service provision

The Company implements production and services under controlled conditions according to the **QMS-04 Management Process Procedure** and **QMS-10 Manufacturing Procedure**, which includes provisions for:

- 8.5.1.1 Control of Equipment, Tools and Software Programs
- 8.5.1.2 Validation and Control of Special Processes
- 8.5.1.3 Production Process Verification

The Company plans and carries out processes for product realization. In general, this includes assurances that:

- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]

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- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]

In-process inspection is conducted according to [Redacted]

[Redacted] the **QMS-10 Manufacturing Procedure** and **QMS-02 Configuration Management Procedure**.

**8.5.2 Identification and traceability**

The Company uses suitable means to identify outputs when it is necessary to ensure the conformity of products and services, and identifies the status of outputs with respect to [Redacted]

QC stamps or registered names and initials of inspectors may [Redacted]

**8.5.3 Property belonging to Customers or external providers**

When outside sources provide property for processing or use, it is suitably identified as such to [Redacted]

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Property is controlled according to the **QMS-10 Manufacturing Procedure**, [REDACTED]

### 8.5.4 Preservation

According to contractual directives, instructions are detailed in the applicable job documentation [REDACTED] according to the **QMS-10 Manufacturing Procedure** and **QMS-11 Shipping Procedure**.

### 8.5.5 Post-delivery activities

The Company meets requirements for post-delivery activities associated with the products and services according to [REDACTED]

The Company provides as applicable:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

### 8.5.6 Control of changes

To ensure continuing conformity with requirements, the Company reviews and controls [REDACTED]

## 8.6 Release of products and services

In-process inspections are conducted during production and service activities to ensure ongoing quality of work according to the **QMS-10 Manufacturing Procedure**. Products and services are released for delivery to Customers only [REDACTED]





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- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]

**9.1.2 Customer satisfaction**

To monitor and measure Customer satisfaction and [Redacted] the Company collects information about: (adjust "your list" as required - retain mandatory items - delete this note prior to release of quality handbook)

- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]

The Company continuously improves Customer satisfaction according to the **QMS-04 Management Process Procedure**.

**9.1.3 Analysis and evaluation**

The Company evaluates [Redacted] according to the **QMS-04 Management Process Procedure**.

**9.2 Internal audit**

**9.2.1 Conduct internal audits at planned intervals**

The Company conducts internal audits at planned intervals to provide [Redacted]

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### 9.2.2 Audit requirements

The Company assigns Responsible Authorities to perform internal audits and report audit results to management according to the **QMS-12 Internal Auditing Procedure**.

## 9.3 Management review

### 9.3.1 General

Top management reviews the Company's quality management system at planned intervals to

[REDACTED]

### 9.3.2 Management review inputs

Management review is planned and carried out according to the **QMS-04 Management Process Procedure**, which takes into consideration [REDACTED]

[REDACTED]

### 9.3.3 Management review outputs

Results from management reviews include [REDACTED]

[REDACTED]

## Section 10: Improvement

It is the goal of all employees to [REDACTED]

[REDACTED]

### 10.1 General

[REDACTED]

### 10.2 Nonconformity and corrective action

#### 10.2.1 Required actions for nonconformities

When nonconformity occurs in products and processes, including [REDACTED], the Company takes action and [REDACTED]

[REDACTED]

The Company affirms corrective actions are appropriate to the effects of nonconformities, and:

- [REDACTED]

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- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]

**10.2.2 Required records for nonconformities**

The Company retains and maintains records regarding the nature of nonconformances, subsequent actions and [Redacted]

**10.3 Continual improvement**

The Company continually improves [Redacted]

Left blank intentionally

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## Appendix A: Company Processes and Applicable AS9100D Clauses

Process	Applicable AS9100D Clauses
Configuration Management	8.5.6 Control of Changes (was [REDACTED])
Control of Documented Information	7.5.2 Creating and Updating (was [REDACTED]) 7.5.3 Control of Documented Information (was [REDACTED])
Control of Nonconformities	8.7 Control of Nonconforming Outputs (was 8.3 [REDACTED])
Corrective Action	10.2 Nonconformity and Corrective Action (was [REDACTED])
Design & Development	8.3 Design and Development of Products and Services (was [REDACTED]) 8.5.1 Control of Production and Service Provision (was [REDACTED])
Internal Auditing	9.2 Internal Audit (was [REDACTED])
Management	4.1 Understanding the organization and its context (was [REDACTED]) 4.2 Understanding the needs and expectations of interested parties (was [REDACTED]) 4.3 Determining the scope of the quality management system (was [REDACTED]) 4.4 Quality Management System and its Processes (was [REDACTED]) 5.1.1 Leadership and commitment: General (was 5.1 [REDACTED]) 5.2.1 Establishing the Quality Policy (was [REDACTED]) 5.3 Organizational Roles, Responsibilities and Authorities (was [REDACTED]) 6.1.1 Determine risks and opportunities when planning for the QMS (new), 6.1.2 Planning actions (new) 6.2.1 Establishing quality objectives (was [REDACTED]) (new) 6.3 Planning of changes (was [REDACTED]) 7.1.1 Support: Resources: General (was [REDACTED]), 7.1.2 People (was [REDACTED]), 7.1.3 Infrastructure (was [REDACTED]), 7.1.4 Environment for the Operation of Processes (was [REDACTED]), 7.1.5.1 Monitoring and measuring resources: General (was [REDACTED]) 7.1.6 Organizational knowledge (new) 7.2 Competence (was [REDACTED]) 7.3 Awareness (was [REDACTED]) 7.4 Communication (was [REDACTED]) 7.5.1 Documented Information: General (was [REDACTED]), 7.5.2 Creating and updating (was [REDACTED]) 7.5.3.1 Control of documented information required by International Standard (new) 8.1 Operational planning and control (was [REDACTED]), 8.1.1 Operational risk management (new), 8.1.2 Configuration management (was [REDACTED]), 8.1.3 Product safety (new), 8.1.4 Prevention of counterfeit parts (new) 8.2.1 Customer Communication (was [REDACTED]) 8.5.6 Control of changes (was 7.3.7 [REDACTED]) 9.1.1 Monitoring, measurement, analysis and evaluation: General (was [REDACTED]), 9.1.2 Customer Satisfaction (was [REDACTED]), 9.1.3 Analysis and evaluation (was [REDACTED]) 9.2 Internal audit (was [REDACTED]) 9.3.1 Management Review: General (was [REDACTED]), 9.3.2 Management review inputs (was [REDACTED]), 9.3.3 Management review outputs (was [REDACTED]) 10.1 Improvement: General (was [REDACTED]) 10.2.1.e,h Required actions for nonconformities (was [REDACTED])

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Process	Applicable <i>AS9100D</i> Clauses
Manufacturing	10.3 Continual Improvement (was [REDACTED]) 8.1 Operational Planning and Control (was [REDACTED]) 8.5.1.3 Production Process Verification (was [REDACTED]) 8.1 Operational Planning and Control (was [REDACTED]) 8.5.1.1 Control of Production Equipment, Tools and Software Programs (was [REDACTED]) 8.5.5 Post-Delivery Activities (was [REDACTED]) 8.5.2 Identification and Traceability (was [REDACTED]) 8.5.3 Property Belonging to Customers or External Providers (was [REDACTED]) 8.5.4 Preservation (was [REDACTED]) 8.6 Release of Products and Services (was [REDACTED]) 8.7 Control of Nonconforming Outputs (was [REDACTED])
Proposal Development & Contract Review	8.2.2 Requirements Related to Products and Services (was [REDACTED]) 8.2.3 Review of Requirements Related to Products and Services (was [REDACTED]) 8.2.4 Changes to Requirements for Products and Services (was [REDACTED])
Purchasing	8.4.1 Control of Externally Provided Processes, Products and Services: General (was [REDACTED]) 8.4.3 Information for External Providers (was [REDACTED])
Receiving	8.4.3 Information for External Providers (was [REDACTED]) 8.5.2 Identification and Traceability (was [REDACTED]) 8.5.3 Property Belonging to Customers or External Providers (was [REDACTED]) 8.5.4 Preservation (was [REDACTED]) 8.6 Release of Products and Services (was [REDACTED]) 8.7 Control of Nonconforming Outputs (was 8.3 [REDACTED])
Shipping	8.2.2 Determining Requirements Related to Products and Services (was [REDACTED]), 8.5.1, 8.5.5 Control of Production & Service Provision, Post Delivery Support (was [REDACTED]), 8.5.2 Identification and Traceability (was [REDACTED]) 8.5.4 Preservation (was [REDACTED]) 8.7 Control of Nonconforming Outputs (was [REDACTED])

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## Appendix B: Company Processes and Applicable Documents

Process	Applicable Company Procedures	Applicable Company Records
Corrective Action	QMS-13 Corrective Action	Nonconformity and Corrective Action 10.2 (was [REDACTED])
Design & Development	QMS-17 Design & Development	Operational Planning and Control 8.1.e.1 (was [REDACTED]) Design and Development Inputs 8.3.3 (was [REDACTED]) Design and Development Controls 8.3.4 (was [REDACTED]) Design and Development Changes 8.3.6 (was [REDACTED])
Internal Auditing	QMS-12 Internal Auditing	Internal audit 9.2 (was [REDACTED])
Management	QMS-00 Quality Handbook QMS-01 Control of Documented Information QMS-02 Configuration Management QMS-04 Management Process QMS-05 Responsibilities & Authorities QMS-06 Training QMS-15 Calibration QMS-16 Definitions and Abbreviation	Management Review: General 9.3.1 (was [REDACTED]) Competence 7.2 (was [REDACTED]) Awareness 7.3 (was [REDACTED]) Monitoring and Measuring Resources 7.1.5, 7.1.5.1, 7.1.5.2 (was [REDACTED])
Manufacturing	QMS-10 Manufacturing QMS-14 Control of Nonconformities Procedure	Identification and Traceability (if required) 8.5.2 (was [REDACTED]) Property Belonging to Customers or External Providers 8.5.3 (was [REDACTED]) Release of Products and Services 8.6 (was [REDACTED]) Control of Nonconforming Outputs 8.7 (was [REDACTED])
Proposal Development & Contract Review	QMS-07 Proposal Development & Contract Review	Review of Requirements Related to Products and Services 8.2.3 (was [REDACTED])
Purchasing	QMS-08 Purchasing	Control of Externally Provided Processes, Products and Services: General 8.4.1 (was [REDACTED])
Receiving	QMS-09 Receiving QMS-14 Control of Nonconformities Procedure	Property Belonging to Customers or External Providers 8.5.3 (was [REDACTED]) Control of nonconforming product 8.7 (was [REDACTED])
Shipping	QMS-11 Shipping QMS-14 Control of Nonconformities Procedure	Property Belonging to Customers or External Providers 8.5.3 (was [REDACTED]) 8.5.4 Preservation (was [REDACTED]) Control of Nonconforming Outputs 8.7 (was [REDACTED])

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## Appendix C: Outsourced Processes

The following processes are outsourced and controlled as indicated:

- [Redacted]
- [Redacted]
- [Redacted]

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## Appendix D: Quality Objectives

Process	Quality Objective	Metric
Corrective Action	[REDACTED]	[REDACTED]
Design & Development	[REDACTED]	[REDACTED]
Internal Auditing	[REDACTED]	[REDACTED]
Management	[REDACTED]	[REDACTED]
Manufacturing	[REDACTED]	[REDACTED]
Proposal Development & Contract Review	[REDACTED]	[REDACTED]
Purchasing	[REDACTED]	[REDACTED]
Receiving	[REDACTED]	[REDACTED]
Shipping	[REDACTED]	[REDACTED]

### COMMENT:

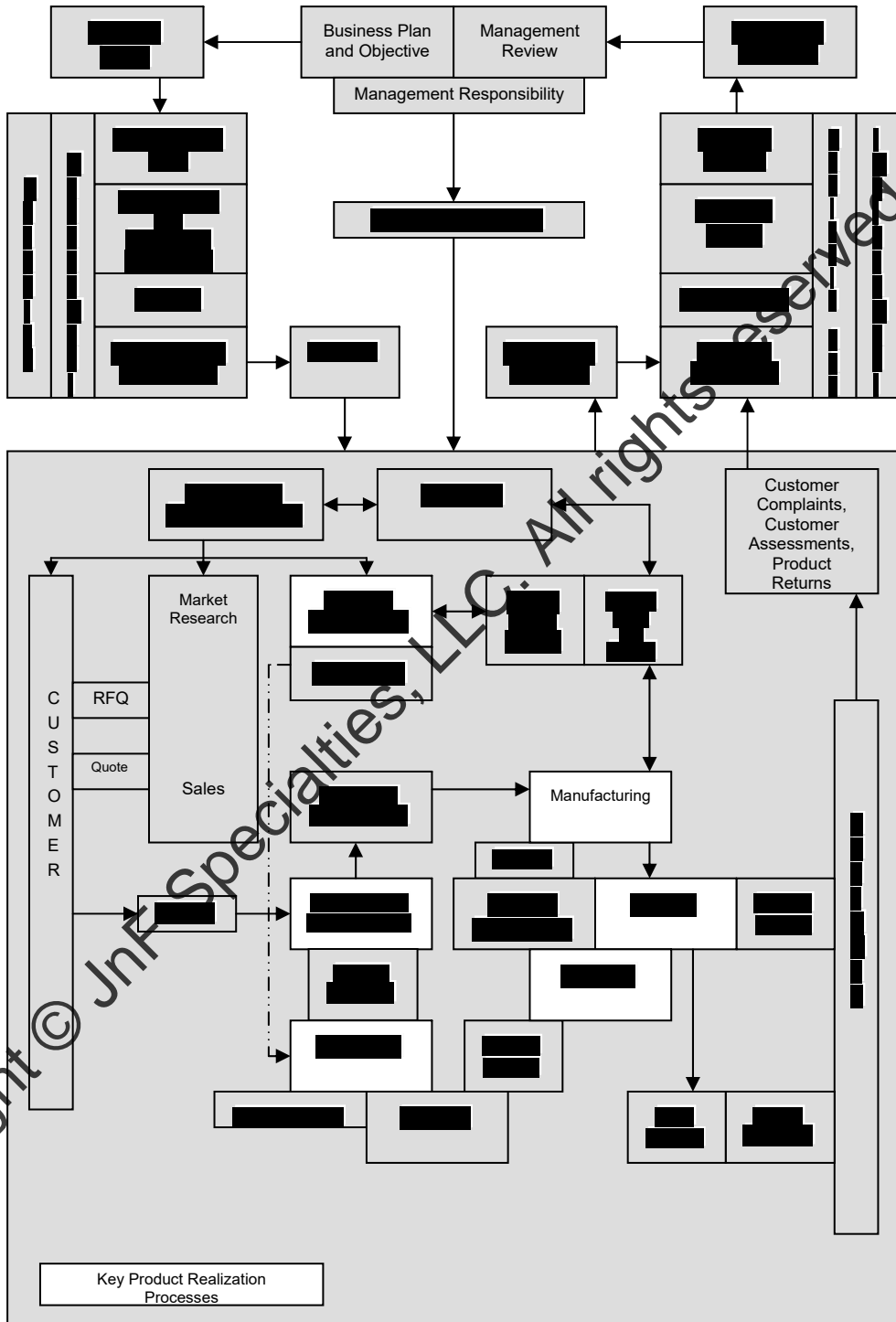
The quantity of quality objectives listed above should be evaluated and adjusted to meet actual value-added goals of the Company, and match the list of procedures displayed in paragraph 8.1 and highlighted in Appendix E. The objectives that are listed above are

[REDACTED]

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## Appendix E: Identification of Key Product Realization Processes



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